MCHD
MARTIN COUNTY
HOSPITAL

Board of Directors

Regular Board Meeting

Monday, July 28, 2025

Attendees:

Morgan Cox, President
Albert Garza, Vice President
John Myrick, Secretary
Terry Franklin, Member
Clay Parker, Member
Frances Hernandez, Member
Brian Jackson, Hospital Attorney
Jeff Deslaurier, IT Director, Compliance Officer
Nancy Cooke, CEO
Tonya Glisan, CFO
Linda Pierce, CNO
Tina Columbus, Director Human Resources - absent
Rebecca Brandon, Director of Rural Clinic
Amy Miramontes, Director of Quality
Mark Salcone, DO - Chief of Staff - absent
Joan Harrison

I. **Call to order:** Mr. Cox called the meeting to order at 11:30am.

II. **Reading and Approval of Minutes – Regular Board Meeting:** Minutes were reviewed. Minutes from June 30th were examined, leading to a motion to approve them, seconded and passed.

III. **Public Comment -** None

IV. **Medical Staff Report – Amy Miramontes:** The Quality Committee or Med staff did not meet this month, but initial appointments and one reappointment were processed. Dr. Reddy will act as the backup supervisor for Robin Alverdo's group and will not be involved in nephrology. Motion passed.

V. **Medical Staff Privileges – Amy Miramontes:** Med staff did not meet this month, but initial appointments and one reappointment were process. Motion to approve Medical Staff report, approved and seconded. Motion passed

VI. **Strategic Initiatives – Nancy Cooke:**

a. Update on Plans to Construct New Clinic and Other Space as needed for Hospital District growth: The construction update introduces a shift in the new building's opening schedule, now foreseen for early February next year due to handover options and holiday timelines. Furniture and artwork selections are finalized, with ongoing delivery discussions. Challenges such as easement and power issues could delay certain installations, and their delivery schedules. Structural components damaged by a subcontractor accident will be rectified without extra charges. Progression of the EMS barn is on track for potential occupancy by this month's conclusion, with a board inspection of the new EMS facilities proposed prior to its formal acceptance.

b. Updates on other initiatives: None
Motion to approve Strategic Initiatives approved and seconded. Motion passed.

VII. **Quality Assurance / Patient Safety Report– Amy Miramontes:** Quality assurance meetings were paused but will resume sessions, slated for August.

VIII. **Discussion and Possible Actions on Policies - Amy Miramontes:** None

IX. **Department Reports**

a. Annual Clinic – Becky Brandon: Bi-annual review of Rural Health Clinic Policies approved. The clinic is experiencing high volume levels, indicating growth compared to previous years. Dr. Darnell started seeing patients, handling 5-8 new patients daily. We have two new hires, Minerva Dixon as a chronic care manager and Corina Mckiski as the nurse manager. The annual Texas vaccines for children survey revealed zero deficiencies. The clinic plans to participate in new performance improvement projects introduced by the Texas vaccine survey. No grievances were reported for the second quarter. There are multiple outreach activities, including vaccine clinics and diabetes education. The clinic has 16 individuals currently enrolled in the chronic care management program, with a growth target of 50 per month, Medicare Wellness programs are a priority for the year, including annual wellness and welcome to Medicare exams. An AI-based clinical documentation assistant is in use and receiving positive feedback from providers. The AI scheduling assistant project is about 90% complete, pending final connection approval from Cerner. A potential new virtual check-incapability is being explored to enhance efficiency. Dashboard metrics are within the desired parameters but some data from the second quarter is still pending. Motion passed.

b. Home Health – Joan Harrison: A new marketer, Christian Rojas-Fair from Big Spring, is starting on September 2nd. There has been an increase in referrals this year with 233 compared to 227 last year, suggesting a positive trend. State licensure renewal for September has been completed and submitted. Referral statistics for the quarter include 114 referrals, 34 admissions, 53 discharges, and 70 non-admissions due to network and managed care issues. 75% of referrals originate from facilities, and 25% from providers. Monthly admissions were 20 in April, 9 in May, and 5 in June. Timely billing has decreased to 93% in May and June due to delays in providers signing orders. Notice of admissions were submitted without issues or denials, with an 8% issue resolved by resending the required documentation. Motion to approve Home Health Report approved and seconded.

X. **Equipment - Nancy Cooke:** None

XI. **Contracts - Nancy Cooke:**

a. **Lamar Contract -** Lamar billboards, which include new advertisements for robotic surgery with an annual cost of $43,244350.

b. **Tango Health -** Negotiations with this new managed care company reached a 17% discount on charges compared to the initial request of 30%. The contract requires some amendments before execution.

c. **MultiView –** Contract is up for renewal and will remain preferred by Oracle Health following Oracle's acquisition. A decision to renew the contract with a 10% increase which was offset by reducing some licenses, saving approximately $2.0000. An enhancement to the MultiView system will automate invoice processing, reducing time and manual work in accounting tasks.
Motion to approve contracts was approved and seconded. Motion passed.

XII. **Updated Organizational Chart - Nancy Cooke:** Organization chart has been updated noting the addition of Jason Menefee as COO who will start next Monday and the rejoining of Corina Mckiski as Clinic Nursing Supervisor. Jennifer Valdez has been added to the chart as well. Motion was made and seconded to approve the Organizational chart. Motion passed.

XIII. **CFO Report - Tonya Glisan:** Ms. Glisan presented financial figures for June, noting total cash of $83.4 million and restricted cash of $4.6 million. Capital project spending was reported for medical office buildings and EMS. Total patient revenue was reported at $4.3 million, with deductions bringing the net

patient revenue to $1.8 million. Total other revenue was $307,000. Operating expenses totaled $4.1 million, affected by ortho supplies investments. Net income stood at $2.7 million YTD, below the budget projection. Days cash on hand was 725 days, tax collected at 95.6%, generating tax revenue of $34 million. An RFP will be sent out to evaluate outsourced billing opportunities, due back by August 22. There has been a significant change in appraisals values, impacting tax collection and the budget. Concerns were raised about check fraud experienced from a theft incident, leading to a discussion about bank security practices. There is a need for more stringent protection of funds and evaluation of banking relationships. Administration to investigate options. Motion was made to approve Financial Statements and Cash Disbursements. Motion to approve CFO report was approved and seconded. Motion passed.

XIV. **Administrative Report - Nancy Cooke:** The first orthopedic case is scheduled for August 8th, potentially moving forward to the current week due to high demand. Amber Cervantes and Kristie Hernandez credited for coordinating the orthopedic procedures set up and readiness. Dr. Darnell began on July 15th and quickly integrated, seeing 5-8 patients daily, mostly new to the facility. Met with Texas Tech physicians for potential collaboration and acting as a referral source. There is an ongoing agreement with Medical Center that includes intensivists as consultants; discussions to improve patient transfers are underway. A tabletop exercise on radiological contamination is planned for August 26th, and Sharma Vaughn who spearheaded the exercise is resigning on August 26th. Proposal to process a quote from Calian for infrastructure equipment that is out of warranty, cost $101,446.00 to be ratified next month. Instruction was given to proceed with addressing the infrastructure equipment needs immediately, with delivery timeline of 4-6 weeks. Motion to approve administrative report was approved and seconded. Motion passed.

XV. **Executive Session:**

a. **Texas Government Code 551.071: Consultation with Attorney**
b. **Texas Government Code 551.074: Personnel Matters**

XVI. **Return to Open Session:** 1:19p.m.

XVII. **Adjourn Meeting:** 1:19 p.m.

Morgan Cox, Board President — Date: 8-28-25

John Myrick, Board Secretary — Date: 8/28/2025