

**Martin County Hospital District
Board of Directors Meeting
Monday, June 28, 2021**

Members Present: Morgan Cox, Albert Garza, Terry Franklin, John Myrick, Frances Hernandez

Members Absent: Clay Parker

Hospital Staff Present: Nancy Cooke, Becky Brandon, Freddy Olivarez, Tara Lopez, Daniel Patrick, Corina Mckiski, Dr. Cargill, Tamara Sanford

Other Attendees: Brian Jackson - Hospital Attorney

Meeting called to Order at 11:30am by Board President Morgan Cox.

Agenda Item	Presentation/Discussion	Action Taken
Reading and Approval of Minutes from June 1, 2021	Minutes reviewed with no corrections.	Motion by Terry Franklin to approve the minutes from the June 1, 2021 meeting with no corrections, seconded by Albert Garza. No opposition, motion carries.
Public Comment	None	
Medical Staff Report	Dr. Cargill gave a summary of the medical staff report. Dr. Cargill stated the C-Arm in surgery was down due to the battery needing to be replaced causing the rescheduling of 4 pain management procedures.	Motion was made by Albert Garza, seconded by John Myrick, to approve the Medical Staff Report. No opposition, motion carries.
Medical Staff Privileges and Terminations	Dr. Cargill stated there are 3 new physicians presented for privileges, listed below. Harry Conley, MD - V-Rad - Diagnostic Radiologist Jerome Domzalski, MD - V-Rad - Diagnostic Radiologist Robert Walker, MD - V-Rad - Diagnostic Radiologist The Re-appointments are as follows: MCHD Provider - 5 Robin Alvarado, FNP-C Terry Beck, MD Zachary Belew, CRNA Calvin Cargill, MD Keith Gist, CRNA Concord Provider - 1 - Emergency Services Christopher Eisenhaur, MD Abilene Radiology Providers - 13 - Diagnostic Radiology Venkata Amilineni, MD Jon Anderson, MD John Bliznak, MD Michel Dumas, MD Jason Kimball, DO Kimberly Kirschner, MD Clayton McGuire, MD Steven Nitke, MD Ashish Patel, MD LuLu Tenorio, MD Micah Weir, MD Clark Wiginton, MD Grady Yoder, MD V-Rad Providers - 54 - Diagnostic Radiology Syed Anwarullsam, DO Sara Banerjee, MD Rafik Ben Abda, MD Siva Bodagala, MD Selin Carkaci, MD Lawrence Briggs, MD Cristine Cavazos, MD Peter Chiou, MD Sanjam Dhillon, MD Johnathan Foral, MD Christina Geatrakas, MD Laurie Gutsein, MD Michael Hynes, MD Marc Jacobson, MD Jeffrey Jednacz, MD Guillermo Jimenez, MD Kenton Kagy, MD Lawrence Kaler, MD Donald Kash, MD Scott Kerns, MD Eugene Kim, MD Susanne Kim, MD Gregory Kilsch, MD David Krausz, MD Christine Lamourauz, MD Johnathon Lee, MD Barbara McCorvey, MD Anoosh Montaser, MD Snehal More, MD Mamata Myneni, MD Donald Nicell, MD Michael Novick, MD Silvestre Ortiz, MD Efe Ozkan, MD Sandra Parada-Orrego, MD Susan Pinero, MD Wesley Pruett, MD Mark Reckson, MD Bruce Reiner, MD V-Rad Providers - Continued	Motion was made by John Myrick, seconded by Albert Garza, to approve the appointments, re-appointments and expiring providers as presented. No opposition, motion carries.

	Frank Rembert, MD Christopher Rickman, MD Peggy Rouleau, MD Tyler Rust, MD Adam Scuik, MD Julie Shaffery, MD Matthew Smith, MD Joshua Sokol, MD John Stewart, MD Kurtis Tedesco, MD Elizabeth Tieman, MD Sumeet Verma, MD Gregory Wolfe, MD William Wong, MD Expiring Providers - 4 John Bauer, MD - MCHD Jeremy Horak, MD - Concord Charles Hughes, MD - Concord Timothy Jones, MD - Concord	
Quality Assurance Dashboard	Ms. Mckiski gave a brief update on Quality Assurance Dashboard. Ms. Mckiski stated AMA increased but no trends identified. Clinic no shows were down in May. Average length of stay in the ER was 86.4 minutes which is below our goal of 120 minutes.	Motion by John Myrick to approve the Quality Assurance Dashboard, seconded by Frances Hernandez. No opposition, motion carries.
Quality Improvement Dashboard	Ms. Mckiski gave a brief update on Quality Improvement Dashboard.	Motion by Frances Hernandez to approve the Quality Improvement Report, seconded by John Myrick. No opposition, motion carries.
Department Report: Compliance Report	Ms. Lopez presented the Compliance Report for review. Ms. Lopez discussed implementing testing for color blindness. Discussed Work Plan 2021, the goals that were set were achieved.	Motion by Terry Franklin to approve the Compliance Report, seconded by Frances Hernandez. No opposition, motion carries.
Policies & Procedures: Patient Safety Program	Ms. Lopez stated this was an annual review of the policies and only minor revisions were made.	Motion by John Myrick to approve all the policies presented, seconded by Albert Garza. No opposition, motion carries.
Policies & Procedures: ER Protocols 2021	Ms. Lopez stated this was an annual review of the protocols and the revisions were discussed at length.	
Quality Improvement Plan	Ms. Lopez stated this was also an annual review with no changes.	
Contracts: PharMerica Hospital Pharmacy Services, LLC	Ms. Cooke stated Martin County Hospital District has had a contract with PharMerica Hospital Pharmacy services since 2014. PharMerica provides the pharmacist oversight and supervision necessary to operate the in-house pharmacy. Hospital staff in the pharmacy are RN's and Pharmacy Techs. This agreement provides for remote pharmacist coverage 11 hours daily, seven days per week, including holidays. It also provides for a Pharmacy Director who oversees the operations of the pharmacy, is on-site weekly and attends hospital meetings as required. The monthly cost for these services is \$9,140. Current monthly cost is \$11,972.86. This is a savings of \$33,988 per year. The existing contract had provisions for inventory purchases. Per Board approval, we are changing to the Healthtrust Purchasing Group for both pharmaceutical and supply purchases. This change takes upward to 90 days, so the effective date of this contract change is October 1. Under the existing contract, we have been accessing the Intralere purchasing group. PharMerica has been adding 15% to the cost of the drugs to access Intralere. Eliminating this fee will save approximately \$50,000 per year. When the contract was originally signed in 2014, PharMerica paid \$43,909.53 to MCHD for the existing inventory. This was done to assist the hospital with cash flow. We will be repurchasing that inventory for \$43,909.53.	Motion by Terry Franklin to approve all contracts as presented, seconded by Frances Hernandez. No opposition, motion carries.
Contracts: Provider Reimbursement Consultants, Inc - Chargemaster Review	Ms. Cooke stated the Billing codes and regulations are constantly changing. Provider Reimbursement Consultants, Inc. (PRC) has conducted a chargemaster review the last two years. This review should be done annually. This review helps keep the facility compliant with CMS regulations. Ms. Glisan and the billing team implemented recommendations from the prior year review. This company has also been very helpful on an on-going basis to answer questions and provide guidance remotely. This agreement will renew annually, unless cancelled by either party. Fees do not increase. The annual charge is \$20,500, plus travel expenses. This is billed quarterly.	
Contracts: Interlocal Agreement with Big Spring State Hospital	Ms. Cooke stated The Big Spring State Hospital has requested a one year extension of an agreement signed in 2017. This agreement allows Martin County Hospital District to process lab specimens for the Big Spring facility, if needed. Reimbursement is based on the Medicare fee schedule.	

Equipment: Omnicell	Ms. Cooke stated Omnicell cabinets hold pharmaceuticals and supplies. They allow for secure distribution by the staff. The current units are at end of life. They can't be updated to a current Windows platform. Staff began reviewing the replacement of these units over a year ago. The estimated cost at that time was \$1 million. Staff has worked to reduce the number of required units and find alternative methods of storage for supplies. The new cost is \$450,367.20 plus \$12,168.41 shipping. The \$18,888 annual service fee is the same as the existing annual cost. This purchase was included in this year's capital budget for \$600,000. There is currently a 10 month waiting period for delivery due to the number of units that reached end of life at the same time.	Motion by Frances Hernandez, to approve the equipment purchases as presented, seconded by Albert Garza. No opposition, motion carries.
Authorize staff to conduct Community Healthcare Needs Assessment Survey	Ms. Cooke discussed the need and benefits of performing this survey. The process was discussed at length.	Motion by John Myrick, to approve the Community Healthcare Needs Assessment Survey, seconded by Albert Garza. No opposition, motion carries.
Establish dollar limit for CEO approval of Construction Changeorders and Process for Board Notification	Ms. Cooke stated she would like to set a limit for approval for the ER construction project. Mr. Jackson suggested a \$15,000 limit. If the amount exceeds \$15,000, Ms. Cooke will notify Mr. Cox and it will be ratified at the next Board Meeting.	Motion by John Myrick, to approve \$15,000 approval amount for the CEO for the ER Construction Project, seconded by Albert Garza. No opposition, motion carries.
COVID Hazard Pay for Hospital District Staff	Ms. Cooke stated an additional COVID Hazard pay was budgeted in the amount of \$107,750, \$500 for full-time and \$250 for part-time/PRN employees. The checks would need to be cut before the June 30th deadline. Morgan stated he has drafted a letter to be signed by all the Board members to be attached to the checks.	Motion by Terry Franklin, to approve the COVID Hazard Pay for District Employees, seconded by John Myrick. No opposition, motion carries.
CFO Report	Ms. Cooke presented the Financial Statements for the month ended May 31, 2021 for review. She noted that cash on hand for May was 434 days. May Restricted cash totaled \$6,134,388. Total patient revenue for May was \$4,954,075. May Cash Disbursement totaled \$2,539,956.07 which included \$877.99 of patient refunds.	Motion by John Myrick, to approve the Financial Reports for May 2021, seconded by Terry Franklin. No opposition, motion carries.
Administrative Report	1. Brief construction update, everything moving along and going good. 2. Ms. Cooke asked the Board members to set a date for a Company Picnic. The Board chose July 16th, 11:30am to 1:30pm. COVID Hazard pay will be distributed at the picnic. 3. Ms. Cooke gave an update on the Federal Inspections that occurred in the area that mandated masks to be worn again. 4. We will have a Blood Drive on July 20th. West Texas has a critical need. 5. We passed the recent State Inspection in Radiology 6. New website is live. 7. The NPI number for Megan Chandler has been resolved but it is still listed at Scenic Mountain. 8. Cookout for EMS / ER - July 31st 9. Canceled Bio-Med contract; will bring bids for new service to Board for approval. 10. Nancy out 7/6. 11. Board Training - THA - 7/21 - 7/24 12. Digital Billboard in Big Spring - 1 year contract / \$850/mo 13. Cookout for EMS / ER - July 31st	Motion by Terry Franklin, to approve the Administrative Report, seconded by Frances Hernandez. No opposition, motion carries.
Adjourn to Executive Session at 1:05p.m.		
Reconvene to Open Session at 1:43pm		
Adjourn Meeting at 1:44pm		Motion by Albert Garza, to adjourn meeting, seconded by John Myrick.

Board of Directors President

Board of Directors Secretary

Date

Date

8-30-21

8/30/21